INVITATION TO BID (ITB) No. N_175_2020_KEN

FRAMEWORK AGREEMENT FOR PROCUREMENT OF TAXI AND POOL TRANSPORT SERVICES

Date: 13th January 2020

Dear Sir/Madam,

You are kindly requested to submit your bid, for goods described in this ITB.

Bidders requesting clarification on provisions stipulated in this ITB shall communicate those in writing to <u>tenders@idlo.int</u> not later than 72 hours prior to the deadline for submission of bids. The requests for clarification should have "Request for clarifications for ITB No. N_175_2020_KEN" mentioned in the subject.

By submitting a bid in response to this information, bidders are confirming acceptance of IDLO's General terms and conditions and payment policy of within 30 days after delivery of service on presentation of complete and correct invoice.

This ITB is comprised of:

Instructions to bidders

Terms of Reference/Technical Specifications : Annex A
Bid Submission Form : Annex B
Price Schedule : Annex C
IDLO Special Conditions of Contract : Annex D

IDLO General Terms and Conditions for the Procurement of Services : Annex E

Supplier Code of Conduct : Annex F

Bids shall be submitted to the following secure e-mail address: <u>tenders@idlo.int</u> no later than **4**th **February 2020, midday Kenyan time.** The prices will remain unchanged during the period of contract implementation.

Email should have "Bid for ITB No. N_175_2020_KEN" mentioned in the subject line.

Bids shall not exceed 20MB in size.



Instructions to Bidders:

Qualification Requirements

Bidders are required to submit the following documents to ascertain their qualification:

- a) Certificate of Registration
- b) Valid Tax Compliance Certificate
- c) Submit proof of license to operate taxi business in Kenya
- d) Submit copies of valid NTSA certificate as well as compliance documents for each vehicle listed – PSV license
- e) Submit copy of PSV comprehensive insurance policy detailing the extent of insurable interest for all listed vehicles
- f) Proof of minimum one (2) year contract of similar nature with UN Agencies, NGOs/INGOs, Embassies or multinational Corporate Entities indicating contactable references for verification
- g) Share proof of ownership of at least 12 saloon car (1000-1600cc) fleet owned by the company from the year 2009 to current.
- h) If the vehicle fleet is larger than 12 with additional vehicles co-owned or sub-contracted from other parties, this must be clearly noted and copies of the co-ownership/partnership agreement or sub-contracting agreement must be shared as well as ownership documents showing to whom the vehicles belong. Any bidder who is not able to prove ownership of at least 12 vehicles as in point (g) above will be disqualified.
- Submit car tracking certificate as proof of car track system
- j) Submit physical address and contact details of office branches located in City where company will submit bid for (Nairobi, Kisumu and Mombasa)
- k) Submit valid proof of car rescue service for fleet (Automobile Association AA or equivalent)
- I) Annexes B & C duly filled, signed and stamped
- m) Only bids with validity period of 90 days will be considered

Failure to submit the required documentation above will result in disqualification from the bidding process



Determination of Bids	Prior to the detailed evaluation of bids, IDLO shall determine				
Responsiveness	whether each bid				
Responsiveness					
	a) has been properly signed;				
	b) is substantially responsive to the requirements.				
Bid Errors & correction	Bids determined to be substantially responsive shall be				
	checked by the IDLO for any arithmetic errors. Errors shall be corrected by the IDLO as follows:				
	a) where there is a discrepancy between the amounts in figures and in words, the amount in words shall govern; and				
	b) where there is a discrepancy between the unit rate and the line item total resulting from multiplying the unit rate by the quantity, the unit rate as quoted shall				
	govern. c) The amount stated in the bid shall be adjusted by IDLO in accordance with the above procedure for the correction of errors and shall be considered as binding upon the Bidder.				
	Bidders may revise their bids up to the closing date and time, revised bids should be clearly marked with "revised bid". No changes to bids will be accepted after the bid has closed, this				
5 d discontinu	includes any price revision.				
Evaluation Criteria	Evaluation of bids will be done according to: 1. Full submission of pre-qualification documents 2. Required Annexes duly completed and signed 3. Price				
Award of Contract	IDLO shall award the Contract(s) to the Bidder(s) whose offer are been determined to be the lowest evaluated bidder(s) substantially responsive to the ITB.				
	IDLO reserves the right to accept or reject any bid and annul the solicitation process and reject all bids at any tip prior to award of contract, without thereby incurring a liability to the affected Bidder(s) or any obligation to info the affected Bidder or Bidders of the grounds for the IDL decision.				
Late Bid Submission	Late bids or bids received through another channel than the one mentioned in this ITB will be automatically disqualified.				



Partial bids	Partial bids are permitted: bidders are allowed to quote for single or multiple LOTS however must quote for all the services within that LOT in order to be considered.				
Validity of bids	90 days from deadline for submission of bids.				
Currency of bids	Kenya shillings				
Required attachments to the bid	The bid will consist of: - Annexes B and C duly completed - Documents referred to under Qualification Requirements - Any other supporting documents that bidder considers relevant				

This Invitation to Bid is not construed in any way as an offer and/or commitment to contract with any company.



Annex A: Technical Specifications

IDLO is the only intergovernmental organization exclusively dedicated to promoting the rule of law and access to justice. IDLO enables governments and empowers people to reform laws and strengthen institutions to promote peace, justice, sustainable development and economic opportunity.

The overall objective of procurement in IDLO is the timely acquisition of goods and services in support of IDLO activities in a competitive and transparent manner while ensuring fitness of purpose and the Best Value for Money.

IDLO procurement activities adhere to the principle of fairness, competition and transparency.

This ITB is for **TAXI AND POOL TRANSPORT SERVICES** is expected to result in Framework Agreement(s) with successful service providers. The Framework Agreement(s) will be signed for a period of up to 12 months.

IDLO will review the quality of services and deliverables after 12 months of provision of services. Subject to satisfactory performance and agreement by both parties, a 12-month extension may be agreed to at the same rates, terms and conditions. The maximum overall duration of the Framework Agreement will not exceed 24 months. The prices will remain unchanged during the period of Framework Agreement(s).

After entering into a framework agreement with service provider(s), bookings shall be placed on a need basis upon confirmation of availability on the required dates/days and a Work Order (WO) shall be issued to confirm the booking within 3 working days of the expected commencement of the services.

At the time of placement of the bookings which shall be made through duly authorized WOs, the exact number/s of persons/participants, services required and corresponding amounts (lifted from the Framework Agreement) shall be indicated. **Bookings are made with specific service providers and may not be transferrable or sub-contracted to other transport service providers.**

General Information

1. Objective

In order to achieve cost efficiency from economies of scale whilst ensuring outstanding quality of service, IDLO seeks to enter into **framework agreement** with Taxi and Pool Transport companies to serve all its ground transport needs.

2. General Requirements



- The contractor shall provide transport services as described in this document when and as requested by IDLO.
- The contractor shall, at all times, follow the instruction given by IDLO notwithstanding its obligation to advise IDLO on better conditions available to it, in terms of routes, type of vehicle etc.

3. Payments

- On a monthly basis as applicable, the contractor shall submit a statement of account to IDLO attaching all invoices for trip vouchers issued, with specific reference to the email request (taxi services within the cities) or work order (upcountry pool transport category)
- If any of the invoices submitted does not comply with the authorized entitlement or does not conform to the instructions as given in the email or work order, IDLO shall only pay the amount authorized.
- Payments to the contractor will be processed via bank transfer as applicable

4. Personnel

- The contractor shall be fully responsible for all services performed by its employee and shall for this purpose employ qualified, competent and well-trained drivers to perform the services under the framework agreement.
- The contractor shall take all reasonable measures to ensure that the personnel conform to the highest standards of moral and ethical conduct. IDLO may, at any time, request in writing for the improper performance the withdrawal or replacement of any personnel assigned to perform services under this framework agreement. The contractor shall, at its own cost and expense, withdraw or replace such personnel forthwith. A request by IDLO for withdrawal or replacement of the personnel shall not be deemed a termination of this framework agreement.
- The contractor and its employees shall confirm to all applicable laws, regulations and ordinances promulgated by legally constituted authorities.
- Any driver assigned to IDLO is expected to be well groomed, have a clean uniform, have all necessary documents for both the vehicle and himself as required by statutory transport authorities in Kenya

5. Vehicle

- The contractor must ensure the vehicle assigned to IDLO meets all safety standards. All seat belts and air conditioning system must be functional, the external and interior of the car must be clean at all times. Car mats and car seats must be in presentable condition. Wipers, locks headlights and break lights must be in proper working condition.
- It is the contractor's responsibility to ensure no vehicle is dispatched if it does not meet IDLO minimum quality, safety and security standards.
- Vehicles dispatched for IDLO use shall be subjected to quality and safety inspection. Any vehicle that does not meet IDLO requirements shall be rejected.



5. Financial proposal

The Taxi and pool transport company is requested to quote a per kilometer/ half day/ full day/ overnight rate for each Lot or category they wish to be considered for in the Financial Proposal. Rates must be inclusive of all applicable taxes.

6. Performance Standards and Service Levels Agreements

The contracted Taxi and pool transport company shall perform its services and deliver its products in accordance with IDLO prescribed minimum performance standards set by IDLO, which shall also serve as the basis of the bi- annual and annual performance review.

Category	Description	Focus	Standard/Service Level	Meets IDLO minimum requirement	Require improvement	Does not meet IDLO minimum requirement
1. Safety	Tools and equipment	Ability to provide IDLO a well maintained vehicle complete with standard mandatory tool box, functional headlights, break lights, seat belts, stocked first aid kit, fire extinguisher, spare tires and any other additional safety tools and equipment expected to be in a vehicle	Zero mechanical related vehicle breakdown expected			
	Security	Ability to provide IDLO with vehicles fitted with security alarms and car track plus any other additional security systems as dimmed fit	Zero security related incidents as a result of failed alarm or failed car track system			



2. Employees	Compotonco	Ability to provide	Zero complains on			
2. Employees	Competence		T			
		IDLO with well-	personal grooming			
		groomed	of assigned drivers			
		experienced	or lack of familiarity			
		drivers not less	with city routes			
		than 3 years				
		driving				
		experience with				
		knowledge of				
		routes within the				
		assigned cities				
	Compliance	Ability to assign	Zero incident due to			
		drivers with	a driver lacking			
		cleared statutory	statutory			
		documents and	documents			
		licenses required				
		by National				
		Transport Service				
		Authority (NTSA)				
3. Billing	Accuracy	Ability to	Zero-Error or no			
		generate billing	discrepancy			
		statements	between invoices			
		without errors	and attachments			
	Clarity	Ability to	Zero-Returns for			
		generate bills that	clarification/			
		are transparent or	explanation			
		easy to				
		understand				
4. Problem	Mechanical	Ability to	Immediately			
Solving	breakdown	immediately				
		dispatch rescue				
		vehicle in the				
		event of a				
		mechanical				
		breakdown				
	Complaint	Ability to resolve	Within a day from			
	handling	complaints within	the date the			
		a day from the	complaint is raised			
		date it is raised	· '			
	Accidents	Ability to dispatch	Immediately			
		rescue and	,			
		recovery vehicle				
		and ambulances				
		in the unlikely				
		event of an				
		accident				
5. Quality/	Exterior	Ability to provide	Zero dents on			
aesthetics		clean vehicles	assigned vehicles			
		with no dents				
	Interior	Ability to	Zero complaints on	1		
		maintain a clean	interior condition of			
		interior with	vehicle			
		IIILETIOI WILII	vernicie		1	1



functional air		
condition, clean		
car mats,		
presentable and		
clean seat		

Annex B: Bid Submission Form



To: IDLO

Dear Sir/Madam,

Having examined the Invitation to Bid (ITB), the receipt of which is hereby duly acknowledged, we, the undersigned, offer to deliver services in conformity with the said Invitation to Bid as may be ascertained in accordance with the Price Schedule attached herewith and made part of this Bid.

We undertake, if our Bid is accepted, to perform in accordance with the Purchase Order/Service Contract/Framework Agreement to be entered into with IDLO for the services enumerated in the price schedule, per the terms of reference in Annex A.

We understand that you are not bound to accept any Bid you may receive.

Date:	
Name, Signature &	
Position:	
Duly authorized to sign the bid for and on behalf of:	

Other notes:

- Kindly note that the services quoted shall correspond to the TORs given in Annex A above.
- Prices must be inclusive of all applicable taxes.



Annex C – Price Schedule

Bidders may quote for any/all of the LOTS however must quote for all services within the specific LOT in order to be considered for award of the LOT.

Service Provider Full Name	
Service Provider Full Address	

Lot/ Category 1: City Taxis rate per kilometer

Vehicle category	Waiting charges per hour beyond 30 minutes free waiting time	Prices quoted in Kenya shillings inclusive of vehicle, fuel, driver and all applicable taxes per kilometer within the city			
		Nairobi	Mombasa	Kisumu	Diani
Saloon car rental inclusive fuel and driver- 4 seater - 1000- 1600cc					
Noah or equivalent rental inclusive fuel and driver- 8 seater					

Lot/ Category 2: City Taxi half day

	Half day rate within the city= 6 hours					
Vehicle category	Prices que	oted in Kenya shillin	gs inclusive of vehi	cle, fuel, driver and all		
	applicable taxes					
	Nairobi Kisumu Mombasa Diani					
Saloon car rental inclusive						
fuel and driver- 4 seater -						
1000- 1600cc						
Noah rental inclusive fuel						
and driver- 8 seater						



Lot/ Category 3: City Taxi full day

Vehicle category	Full da Prices quote	Hourly rate beyond 6 pm			
	Nairobi	Kisumu	pplicable taxes Mombasa	Diani	inclusive of vehicle, driver, fuel and all applicable taxes
Saloon car rental inclusive fuel and driver- 4 seater - 1000- 1600cc					
Noah rental inclusive fuel and driver- 8 seater					

Lot/ Category 4: Upcountry pool transport -Nairobi to surrounding environs- full day

Vehicle	Full	day - Nairobi	to destination	n - rate based o	n return trip bet	ween 6:00) am to 6:0	0 pm			
	Pric	Prices quoted in Kenya shillings inclusive of vehicle, fuel, driver and all applicable taxes									
Category	Nanyuki	anyuki Naivasha Nakuru Nyahururu Machakos Embu Nyeri Meru									
Saloon car											
rental-4											
seater 1000-											
1600cc											
SUV 4 x4-											
land cruiser											
or											
equivalent											
9-12 seater											
tour van											
Mini Bus											
shuttle 18-											
22 seater											
Mini bus											
shuttle 28-											
33 seater											



Lot/ Category 5: Upcountry pool transport -Kisumu to surrounding environs- full day

	Full day- Kisumu to destination - rate based on return trip between 6:00 am to 6:00 pm							
Vehicle	Prices quoted in Kenya shillings inclusive of vehicle, fuel, driver and all applicable taxes							
category	Kakamega	Kisii	Busia	Bungoma	Kericho	Eldoret	Kitale	Homabay
Saloon car								
rental - 4								
seater 1000-								
1600cc								
SUV 4 x4-								
land cruiser or								
equivalent								
9-12 seater								
tour van								
Mini Bus								
shuttle 18-22								
seater								
Mini bus								
shuttle 28- 33								
seater								

Lot/ Category 6: Upcountry pool transport -Mombasa to surrounding environs- full day

Vehicle category	Full day – Mombasa to destination - rate based on return trip between 6:00 am to 6:00 pm				
venicle category	Prices quoted in Kenya shillings inclusive of vehicle, fuel, driver and all applicable taxes				
	Malindi	Kilifi	Voi		
Saloon car rental - 4 seater 1000- 1600cc					
SUV 4 x4- land cruiser or equivalent					
9-12 seater tour van					
Mini Bus shuttle 18-22 seater					
Mini bus shuttle 28- 33 seater					



Lot/ Category 7: Upcountry pool transport -Nairobi to surrounding environs- half day

	Half day- Nairobi to destination - rate based on return trip = 6 hours							
Vehicle	Prices quoted in Kenya shillings inclusive of vehicle, fuel, driver and all applicable taxes							
category	Naivasha	Nakuru	Nyahururu	Machakos	Embu	Nyeri	Meru	Nanyuki
Saloon car								
rental - 4								
seater 1000-								
1600cc								
SUV 4 x4-								
land cruiser or								
equivalent								
9-12 seater								
tour van								
Mini Bus								
shuttle 18-22								
seater								
Mini bus								
shuttle 28- 33								
seater								

Lot/ Category 8: Upcountry pool transport -Kisumu to surrounding environs- half day

	Half day – Kisumu to destination – rate based on return trip = 6 hours							
Vehicle	Price	Prices quoted in Kenya shillings inclusive of vehicle, fuel, driver and all applicable taxes						
category	Kakamega	Kisii	Busia	Bungoma	Kericho	Eldoret	Kitale	Homabay
Saloon car								
rental - 4 seater								
1000- 1600cc								
SUV 4 x4- land								
cruiser or								
equivalent								
9-12 seater tour								
van								
Mini Bus								
shuttle 18-22								
seater								
Mini bus								
shuttle 28- 33								
seater								



Lot/ Category 9: Upcountry pool transport – Mombasa to surrounding environs- half day

Vehicle category	Half day – Mombasa to destination – rate based on return trip = 6 hours Prices quoted in Kenya shillings inclusive of vehicle, fuel, driver and all				
	applicable taxes				
	Malindi	Kilifi	Voi		
Saloon car rental - 4 seater 1000- 1600cc					
SUV 4 x4- land cruiser or equivalent					
9-12 seater tour van					
Mini Bus shuttle 18-22 seater					
Mini bus shuttle 28- 33 seater					

Lot/ Category 10: Overnight stay inclusive of vehicle, drivers accommodation, allowances and meals

Vehicle category	Overnight stay (inclusive of driver allowance, accommodation and meals)- 6pm- 6 am
	Prices quoted in Kenya shillings inclusive of all applicable taxes
Saloon car 4 seater	
SUV 4 x4- land cruiser or equivalent	
9-12 seater tour van	
Mini Bus shuttle 18-22 seater	
Mini bus shuttle 28- 33 seater	



NOTE*

Please note that prices/amounts should be quoted in Kenya Shillings, per kilometer/ half day/ full day/ overnight in each category as the case may be and MUST be inclusive of all applicable taxes.

Name, position and signature of the Bidder	Bidder's Stamp
Duly authorised to sign this Bid	
Date:	



Annex D - IDLO Special Conditions of Contract

The following Special Conditions of Contract shall supplement and/or amend the IDLO General Terms and Conditions for the Procurement of Goods/ services. Whenever there is a conflict, the provisions of the Special Conditions of Contract shall prevail over those in IDLO General Terms and Conditions for the Procurement of Goods/ services.

Place of delivery	As listed on Annex C
Delivery date	The Framework Agreement will be signed for a period of up to 12 months. IDLO is not obliged to use the services provided by the Contractor.
	IDLO will review the quality of services and deliverables after 12 months of provision of services. Subject to satisfactory performance and agreement by both parties the Framework Agreement may be extended for 12 months. The overall duration of the contract will not exceed 24 months.
	The prices will remain unchanged during the period of contract implementation.
Payment terms	IDLO will process payment within 30 days after satisfactory receipt of all goods/ provision of services and upon receipt of the complete and correct invoice by the service provider.



Any bid submission will imply the unconditional acceptance of IDLO General Terms and Conditions for the Procurement of Services.



Annex F - IDLO Supplier Code of Conduct

IDLO recognizes the universal and fundamental values enshrined in international instruments in the areas of human rights, labor, environment and anti-corruption.

IDLO expects its Suppliers to respect fundamental social and human rights, and the equal rights of men and women, take responsibility for minimizing the environmental impact of their activities, endorse ethical business practices and reach the following goals:

- **1. Supplier Relationships**: The provisions of this Code of Conduct set forth the expectations of all suppliers with whom IDLO does business. IDLO expects that these principles apply to suppliers, parent entities and subsidiary or affiliate entities, as well as all others with whom they do business including employees, subcontractors and other third-parties. IDLO expects suppliers to ensure that the rules and standards of this Code of Conduct are communicated to their employees and subcontractors.
- 2. Promoting the Principles of this Code of Conduct: IDLO expects that its suppliers will establish and maintain appropriate management systems whose scope is related to the content of this Code of Conduct, and that they actively review, monitor and modify their management processes and business operations to ensure they align with the principles set forth in this Code of Conduct. All principles contained in this Code of Conduct are of equal importance independently of their order of appearance.
- **3. Subcontracting:** IDLO expects that its suppliers encourage and work with their own suppliers and subcontractors to ensure that they also strive to meet the principles of this Code of Conduct or equivalent set of principles.

Labor:

- **4. Freedom of Association and Collective Bargaining:** IDLO expects its suppliers to recognize and respect the rights of employees to freely associate, organize and bargain collectively in accordance with the laws of the countries in which they are employed, as well as core international principles on Freedom of Association and collective bargaining. IDLO recognizes the importance of open communication and direct engagement between workers and management and suppliers are to respect the rights of workers to associate freely and communicate openly with management regarding working conditions without fear of harassment, intimidation, penalty, interference or reprisal.
- **5. Forced Labor:** IDLO expects its suppliers to prohibit any use of forced, bonded or indentured labor or involuntary prison labor, and embrace employment practices consistent with international rules on forced labor. All work, including overtime work, will be voluntary and workers should be free to leave upon reasonable notice. Suppliers should also not mandate that workers hand over government-issued identification, passports or work permits as a condition of employment.
- **6. Child Labor:** IDLO expects its suppliers, at a minimum, not to engage in any practice inconsistent with the rights set forth in the Convention on the Rights of the Child. The minimum admission to employment or work shall not be less than the age of completion of compulsory schooling, normally not less than 15 years or 14 where the local law of the country permits, deferring to the greatest age. Additionally, all young workers must be protected from performing any work that is likely to be hazardous or to interfere with the child's education or that may be harmful to the child's health, physical, mental, social, spiritual or moral development. All suppliers should also adhere to legitimate workplace apprenticeship programs and comply with all laws and regulations governing child labor and apprenticeship programs.



- **7. Discrimination:** IDLO does not tolerate any form of discrimination in hiring and employment practices on the ground or race, color, religion, gender, sexual orientation, age, physical ability, health condition, political opinion, nationality, social or ethnic origin, union membership or marital status. IDLO also discourages discrimination regarding access to training, promotion, and rewards.
- **8.** Working Hours: IDLO expects its suppliers to comply with all applicable working hour requirements as established by local law, and should never exceed 60 hours per week, including overtime, except in emergency or unusual situations. Suppliers must ensure that all overtime work is voluntary and compensated at the prevailing overtime rates. Suppliers are encouraged to ensure that workers are provided with one day off in every seven-day week.
- **9. Compensation:** IDLO expects its suppliers to comply, at a minimum, with all wage and hour laws and regulations, including those pertaining to minimum wages, overtime wages, piece rates, other elements of compensation and to provide legally mandated benefits.

Human Rights:

- **10. Human Rights:** IDLO expects its suppliers to support and respect the protection of internationally proclaimed human rights and to ensure that they are not complicit in human rights abuses.
- **11. Harassment, Harsh or Inhumane Treatment:** IDLO expects its suppliers to create and maintain an environment that treats all employees with dignity and respect and will not use any threats of violence, sexual exploitation or abuse, verbal or psychological harassment or abuse. No harsh or inhumane treatment coercion or corporal punishment of any kind is tolerated, nor is there to be the threat of any such treatment.
- **12. Health and Safety:** IDLO expects its suppliers to follow all relevant legislation, regulations and directives in the country in which they operate to ensure a safe and healthy workplace or any other location where production or work is undertaken. At a minimum, suppliers should strive to implement recognized management systems; reasonable access to potable water and sanitary facilities; fire safety; emergency preparedness and response; industrial hygiene; adequate lighting and ventilation; and occupational injury and illness and machine safeguarding. Suppliers will also ensure these same standards apply to any dormitory or canteen facilities.
- **13. Mines:** IDLO expects its suppliers to strive not to engage in the sale or manufacture of anti-personnel mines or components utilized in the manufacture of anti-personnel mines.

Environment:

- **14. Environmental:** IDLO expects its suppliers to comply with existing legislation and regulations regarding the protection of the environment. Suppliers should wherever possible support a precautionary approach to environmental matters, undertake initiatives to promote greater environmental responsibility and encourage the diffusion of environmentally friendly technologies implementing sound life-cycle practices.
- **15.** Chemical and Hazardous Materials: Chemical and other materials posing a hazard if released to the environment are to be identified and managed to ensure their safe handling, movement, storage, recycling or reuse and disposal.
- **16. Wastewater and Solid Waste:** Wastewater and solid waste generated from operations, industrial processes and sanitation facilities are to be monitored, controlled and treated as required prior to discharge or disposal.



- **17. Air Emissions:** Air emissions of volatile organic chemicals, aerosols, corrosives, particulates, ozone depleting chemicals and combustion by-products generated from operations are to be characterized, monitored, controlled and treated as required prior to discharge.
- **18. Minimize Waste, Maximize Recycling:** Waste of all types, including water and energy, are to be reduced or eliminated at the source or by practices such as modifying production, maintenance and facility processes, materials substitution, conservation, recycling and re-using materials.

Drug trafficking and Terrorism:

- **19. Drug Trafficking:** IDLO expects its suppliers to warrant that neither they, nor any of their employees and subcontractors, are engaged in the manufacture, sale, transportation, or distribution of any drug or narcotic substance deemed to be illegal in either the country of manufacture or delivery of the goods or services to be provided to IDLO.
- **20. Terrorism:** IDLO expects its suppliers to warrant that neither they, nor any of their employees and subcontractors, are engaged directly or indirectly in terrorism, or in the finance or support to terrorists. Further, IDLO expects its suppliers to warrant that neither they nor their staff, nor any other recipients of funds from the supply of goods or services to IDLO, are listed in any sanctions list maintained by the United Nations Security Council; the United States Department of the Treasury, Office of Foreign Assets Control; or the European Union. Should the supplier, its staff, or other recipients of funds from the supply of goods or services to IDLO be included in any of the above-listed sanctions lists, the supplier is expected to notify IDLO immediately.

Bribery & Corruption:

- **21. Corruption:** IDLO expects its suppliers to adhere to the highest standard of moral and ethical conduct, to respect local laws and not engage in any form of corrupt practices, including extortion, fraud, or bribery, at a minimum.
- **22. Conflict of Interest:** IDLO suppliers are expected to disclose to IDLO any situation that may appear as a conflict of interest, and disclose to IDLO if any IDLO official or professional under contract with IDLO may have an interest of any kind in the supplier's business or any kind of economic ties with the supplier.
- **23. Gifts and Hospitality:** IDLO does not accept any type of gift or any offer of hospitality. IDLO will not accept any invitations to sporting or cultural events, offers of holidays or other recreational trips, transportation, or invitations to lunches or dinners. IDLO expects its suppliers not to offer any benefit such as free goods or services or a work position or sales opportunity to IDLO personnel in order to facilitate the supplier's business with IDLO.
- **24. Monitoring and Evaluation**: IDLO may conduct on-site evaluations and inspections of its suppliers' facilities and those of their subcontractors to review their progress towards these principles. It is the expectation of IDLO that suppliers, at a minimum, have established clear goals toward meeting the standards set forth in this Code of Conduct. IDLO may monitor that milestones have been set and management systems have been put in place to ensure that the principles set out in this Code of Conduct have been met and failure to do so may impact the future ability of a supplier to do business with IDLO.

