

REPORT OF THE DIRECTOR-GENERAL

Meeting of IDLO Assembly of Parties

Rome, Italy

20 November, 2018



IDLO@30

IDLO's journey

1988

2018

Based in Rome



Global reach

8 Member Parties



34 Member Parties



Training Institute



Multi-thematic programs

#Champions of Justice

30 years of championing justice



IDLO@30

Strategy 2020



Impact goals

G1

People and groups are empowered to realize their rights

G2

Laws and policies are fair and institutions are effective, accessible & accountable

CCG

Cross-cutting goal: Rule of law drives sustainable development at local & global levels



Action Goals
What we must achieve for our stakeholders

S1

Empower women, poor & marginalized groups to fight discrimination & access justice

S2

Engage with civil society to enhance legal empowerment & promote rule of law

S3

Engage with informal justice systems to address justice seekers' needs in line with human rights

S4

Strengthen capacity & integrity of institutions to deliver justice & uphold rights

S5

Support legal & judicial actors to promote economic opportunity & sustainability

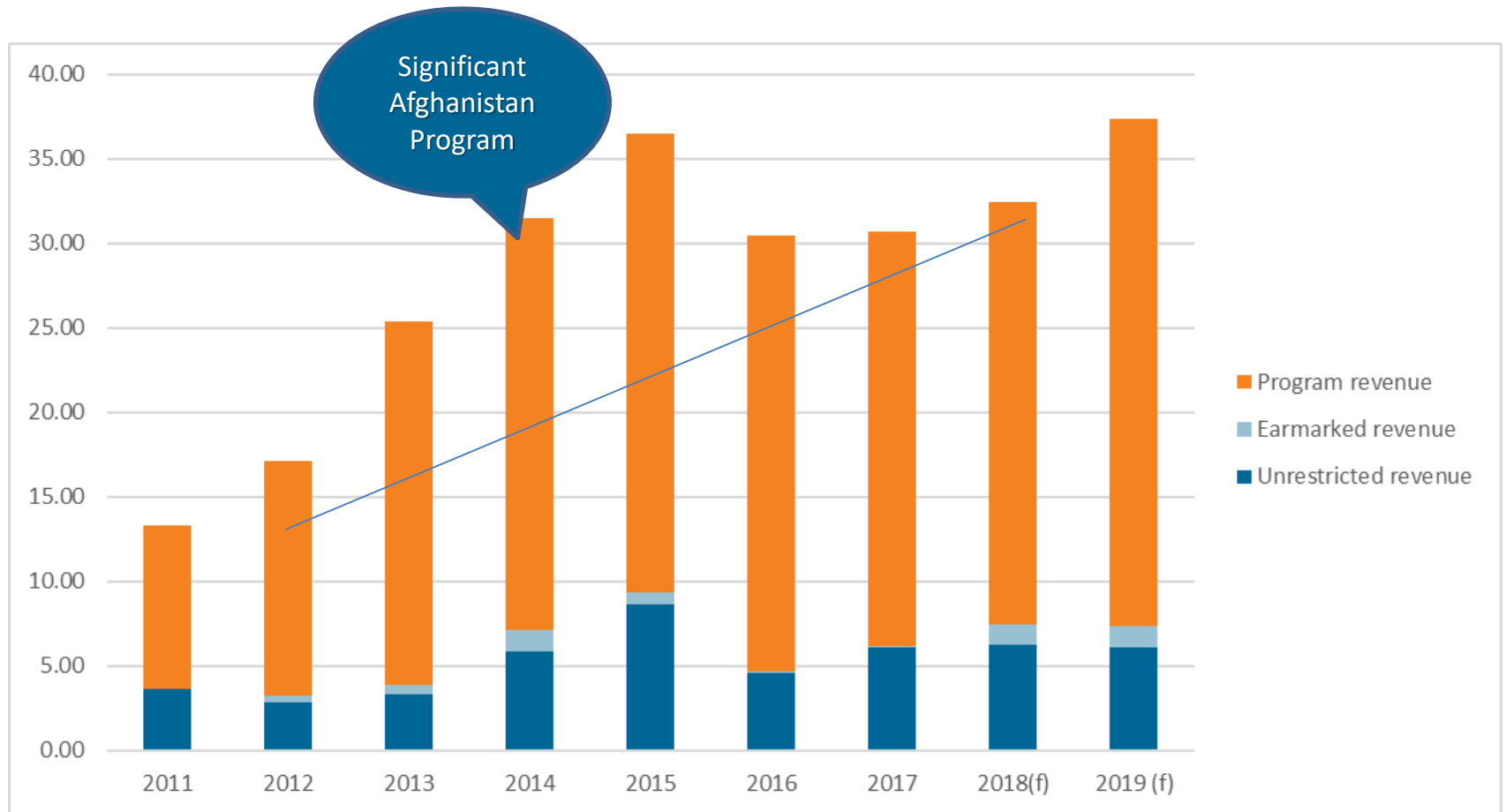
S6

Champion rule of law with decision makers to mobilize political will

2018 Achievements

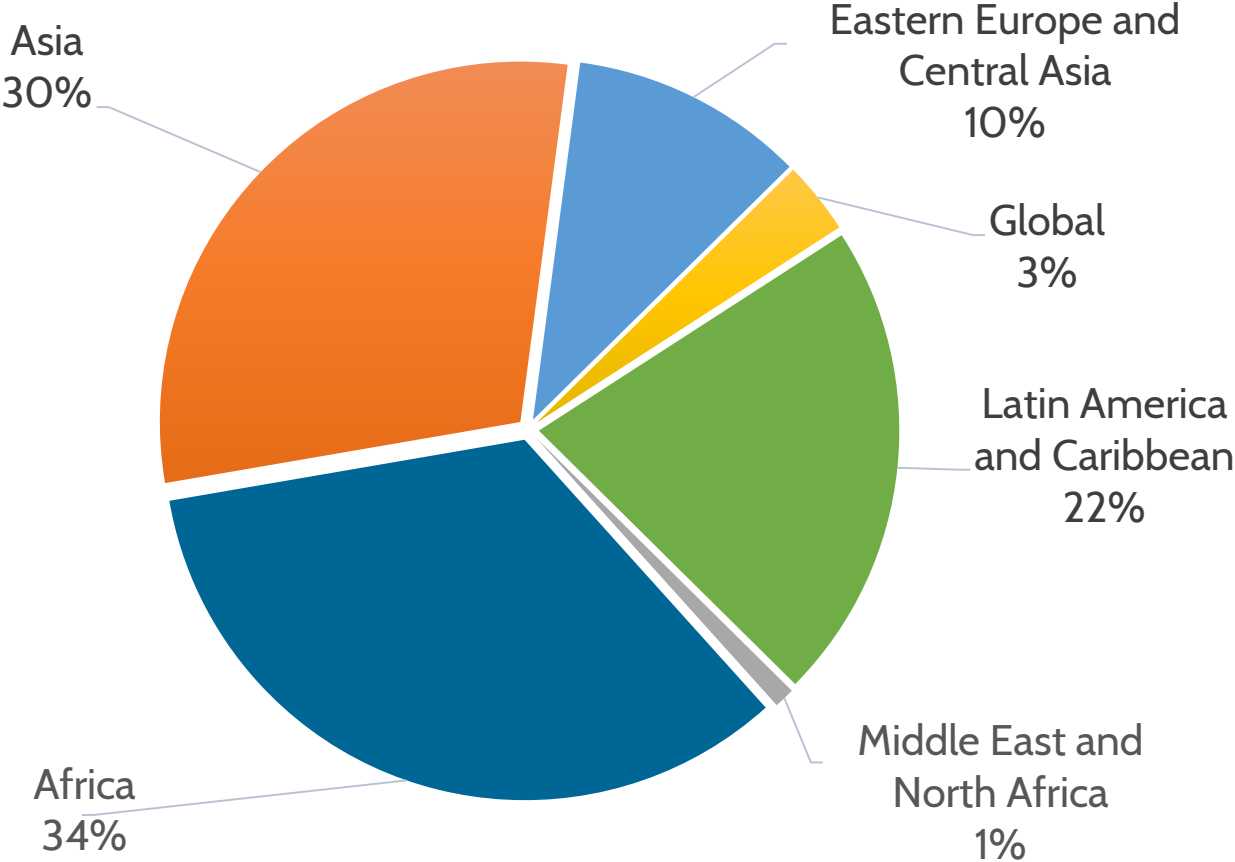
- **Implementation on track** with program growth exceeding 2018 forecast (from 23.16 million to 24.5 million euro)
- **Increased geographic diversification** (enhanced presence in middle income countries)
- **Advocacy & visibility continued to grow** (adding value to the international community's efforts to advance the SDGs)
- **Important organizational reforms rolled out** (New Employment Model) and financial systems and business processes strengthened
- Independent evaluations point to **strong results**
- End 2018 within budget

IDLO's Financial Growth



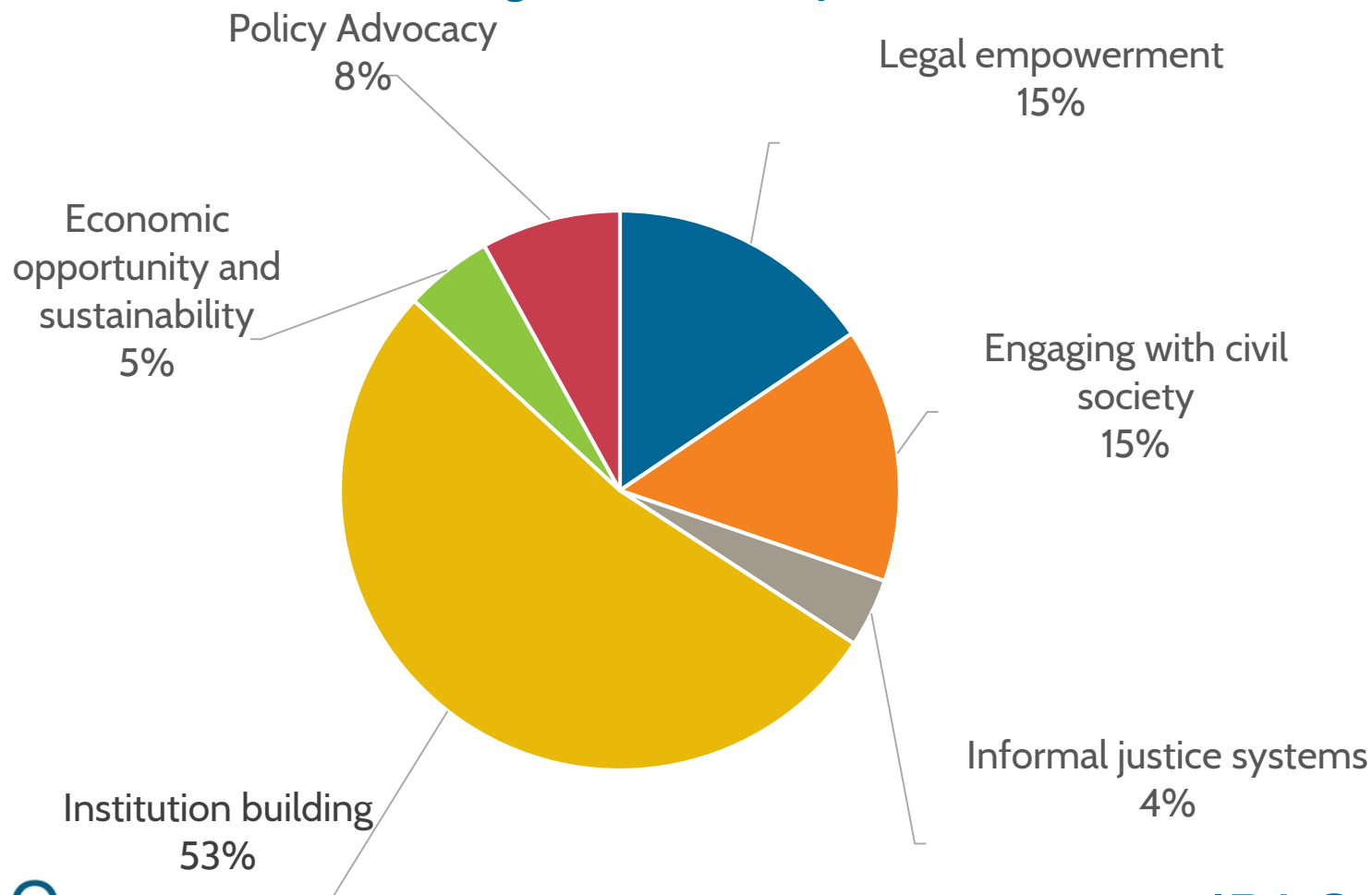
Geographic diversity continued in 2018

Program portfolio distributed by regions in 2018



Thematic focus

2018 Program Revenue by Action Goal





Policy advocacy

High-level Group on Justice for Women
convened by UN Women, IDLO & Pathfinders

Sigrid Kaag, Minister for Foreign
Trade & Development
Cooperation, Netherlands

Irene Khan, Director-General,
IDLO

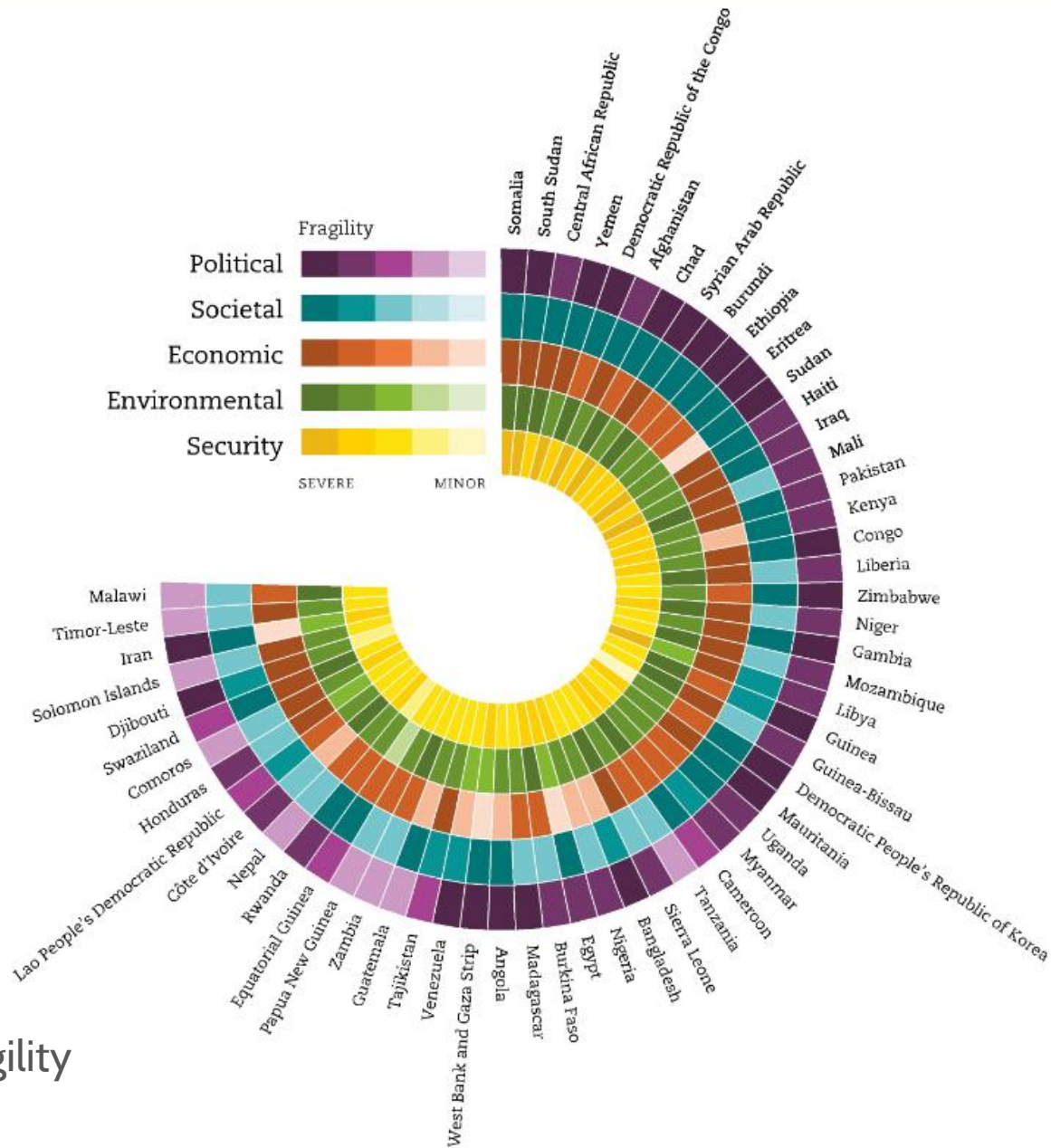
Sandie Okoro, Senior Vice
President & General Counsel,
World Bank



IDLO in 2018



Fragility exists across the development spectrum



Institution-building



Impact goals

G2

Laws and policies are fair and institutions are effective, accessible and accountable

S4

Strengthen capacity & integrity of institutions to deliver justice & uphold rights

S5

Support legal & judicial actors to promote economic opportunity & sustainability

Fragility in institution building

- **Mali:** supporting local actors working across the justice chain to increase confidence in the criminal justice system (cadres de concentration)
- **Afghanistan:** transitioning capacity to training units in Afghan Justice institutions to implement new Penal code
- **Somalia:** expanded our program supporting Somali justice institutions to tackle complex crimes such as extremist violence, corruption, money laundering and SGBV
- **Kenya:** addressing root causes of past violence by tackling gender equality, devolving powers to local government and transforming the Judiciary to make it more accessible, transparent and independent
- **Mexico:** multi-year capacity building program for state and municipal police to help them establish the country's new adversarial justice system

Corruption



IDLO supports Ukraine's specialized anti-corruption institutions, including the establishment of the High Anti-Corruption Court, the most significant anti-corruption reform in Ukraine since 2015.

Legal empowerment



Impact goals

G1

People and groups are empowered to realize their rights

S1

Empower women, poor & marginalized groups to fight discrimination & access justice

S2

Engage with civil society to enhance legal empowerment & promote rule of law

S3

Engage with informal justice systems to address justice seekers' needs in line with human rights

Gender

- **Combatting SGBV:**
 - **Afghanistan:** supported EAW units in the AGO's Office to track over 12,000 cases across 27 provinces and establish a Victim and Witness Assistance Program in 7 provinces to provide legal, medical and psycho-social support for survivors
 - **Mongolia:** increased capacity of justice officials to implement a common, survivor-centric response to domestic violence
 - **Liberia:** contributed to a 45% increase in SGBV cases from One Stop Centres which proceeded to trial in Special "Court E"
 - **Kenya, Tunisia Myanmar:** developed legal frameworks on SGBV response and plans
- **Economic opportunity: supporting women entrepreneurs in Jordan**
- **Legal empowerment and social accountability: Tanzania and Uganda**

Civil society

- **Honduras:** working to reduce violence and homicide by helping the municipality of San Pedro Sula to address their root causes including SGBV, intra-familial violence and criminal recidivism
- **Myanmar:** Rule of Law Centres have brought together communities and local government to explore and find solutions to local justice issues (14,000 people reached)
- **Indonesia:** supported civil society organizations to implement 12 impactful scalable interventions in subjects of concern to local communities, including environmental protection, paralegal assistance for land tenure disputes and developing an access to justice index.

Informal justice

- **Uganda:** multi-year community justice program linking community-based dispute resolution systems to formal courts through paralegals
- **Somalia:**
 - Supporting linkages between traditional Xeer system with the formal system by helping the MoJ to establish 3 ADR Centres
 - Pilot program to promote social cohesion and counter violent extremism by helping to reintegrate low-risk former combatants back into their communities through restorative justice solutions like “forgiveness ceremonies”.

Sustainable development and economic growth

- In Romania, Bulgaria, Montenegro, Tunisia: commercial law
- Moldova: new field operation to promote alternate dispute resolution
- Kenya: new first large commercial law project in Sub-Saharan Africa to strengthen the capacity of the judiciary to resolve commercial disputes.
- In Kyrgyzstan and Tajikistan: IDLO supported capacity development of bailiffs to improve enforcement of court decisions and strengthened mediation as a means of resolving commercial disputes.
- LDCs: providing on-demand investment support to least developed countries in trade and investment-related negotiations and dispute resolution

New areas

- **Health:** strengthening legal capacity and regulatory framework to combat **NCDs** (in partnership with WHO and the Canadian International Development and Research Centre)
 - In 2018, IDLO participated in Ministerial Meeting on NCDs and side event organized by the Friends of the Inter-Agency Taskforce
- **Refugees.** Signed MoU with **UN High Commissioner for Refugees** to explore collaboration on rule of law and justice issues confronting refugees, returnees, internally displaced persons and stateless people.
 - New program: IDLO also recently launched a project to improve the protection of refugees, returnees and internally displaced persons in Somalia



8 Major Initiatives



Organizational reforms

- New Employment Model rolled out
- Programs Results Framework (PRF) finalized
- Program Quality Framework developed
- Independent evaluation of gender strategy 2015 – 2018 underway
- Strengthened financial reporting (IATI)
- New policies launched: Prohibition of Sexual Harassment, new Cost Policy
- Conclusion of HCAs with Jordan, Mali and Somalia
- Consultation on Strategic Partnerships launched
- 2 new donors



The International Development Law Organization (IDLO) enables governments and empowers people to reform laws and strengthen institutions to promote peace, justice, sustainable development and economic opportunity.

www.idlo.int
Twitter @IDLO